

WORLD BANK'S SUPPORT TO UKRAINE AND BUSINESS OPPORTUNITIES UNDER PROJECTS IN UKRAINE

April 16, 2025

In this presentation, many slides contain hyperlinks. Click on the links to get more information



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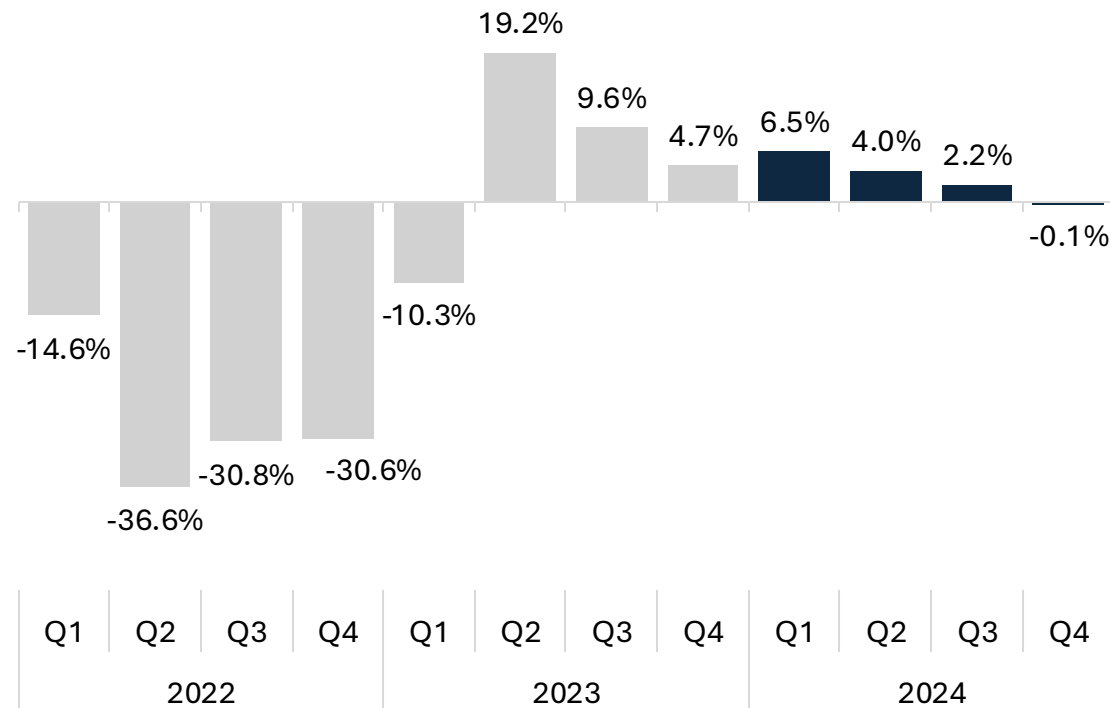


Economic growth has been decelerating in 2024, due to the damage to the energy infrastructure and growing labor market pressures

By summer 2024, more than half of energy generation capacity was damaged, destroyed, or not under Ukrainian control.

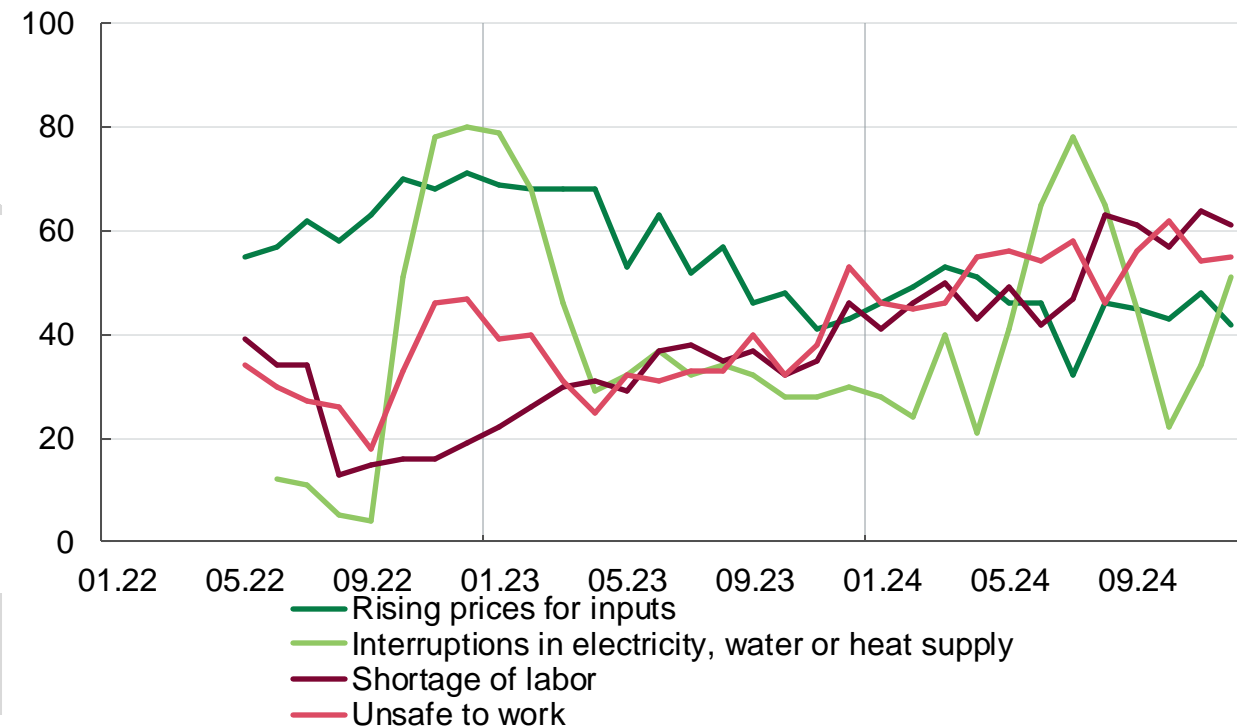
Large migration, low labor force participation, occupational and spatial shifts in economic activity created labor mismatches and shortage

GDP growth, by quatres YoY



Source: Ukraine Statistic Service, WB estimates

Firms most important problem (% of responses)

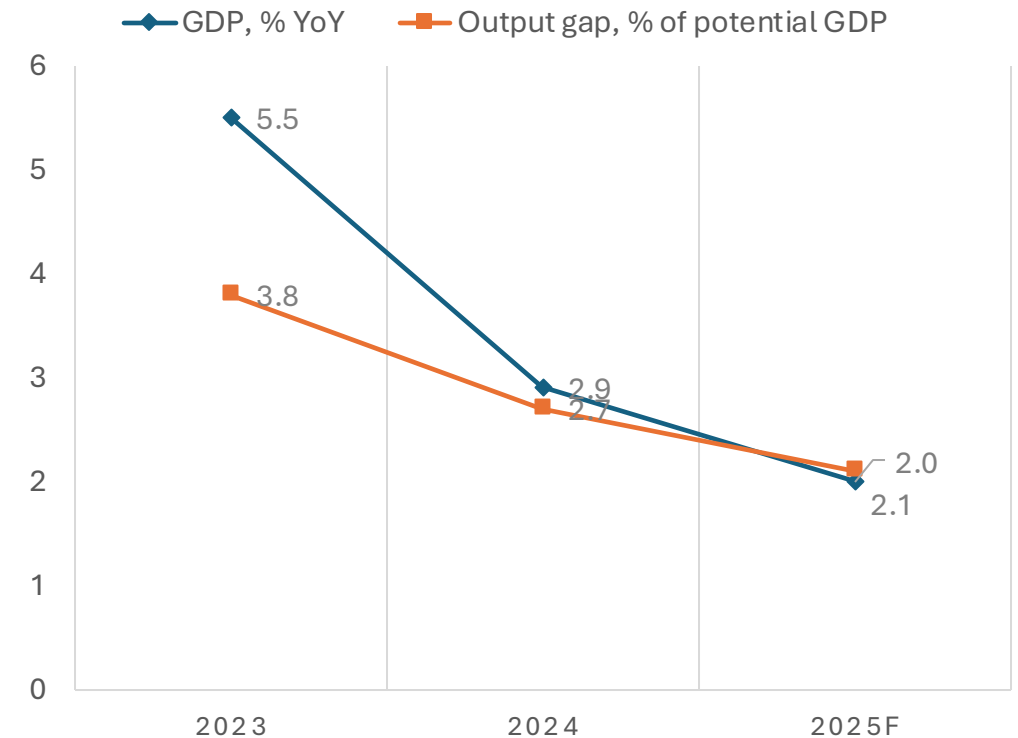


Source: IER, NBU.

Growth is projected to decelerate to from 2.9% in 2024 to 2% YoY in 2025

- Our baseline scenario assumes that the war will continue through 2025.
- Estimates show that the output gap (the difference between the economy's potential and actual output) is closing, which reduces short-term growth acceleration opportunities.
- Going forward growth will not be automatic, accelerating economic recovery will require expansion of productive capacity: labor market flexibility, focus on skilling and migrant return, investment, productivity.

Growth forecast



Note: Output gap is the difference between actual and potential output estimated by the National bank of Ukraine

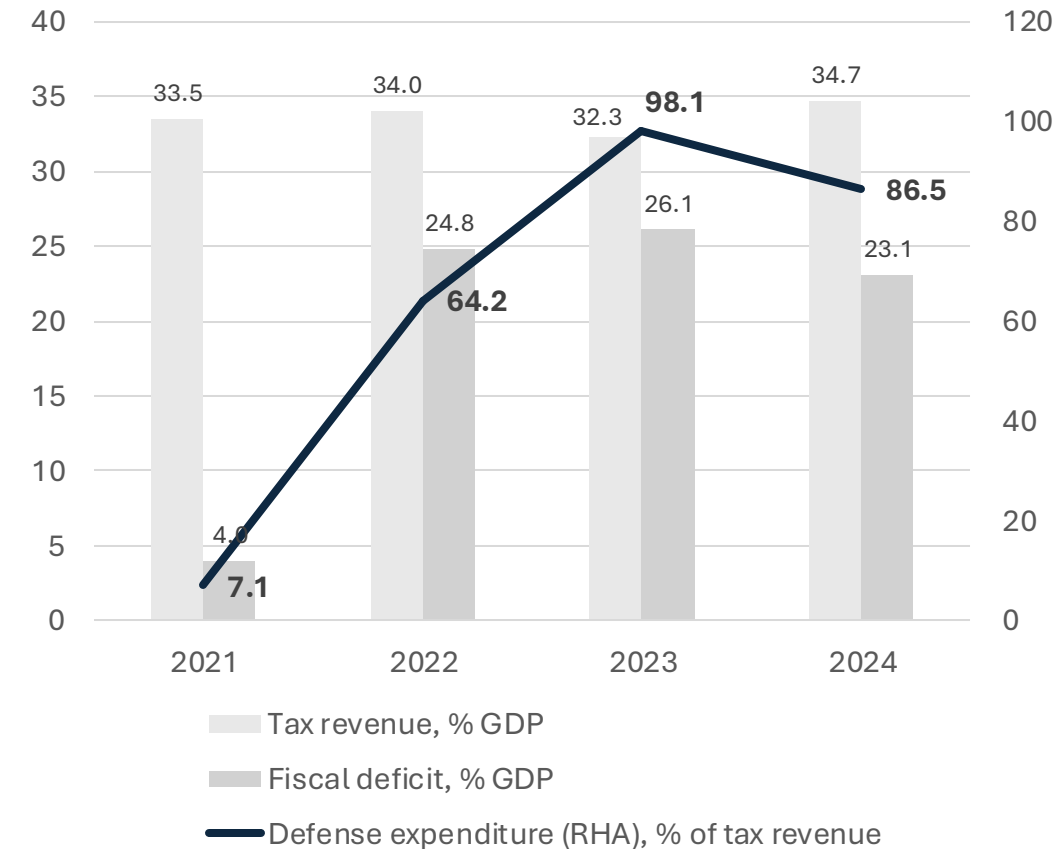
Source: National bank of Ukraine, WB estimates

External assistance helps to balance fiscal needs during the war

The war time annual fiscal accounts characterized by:

- Tax revenues ~ 33% of GDP
- Defense expenditures ~ 30% of GDP (appr. \$60bn) on average
- Fiscal deficit (excl grants) ~ 25% of GDP (appr. \$40bn) and covered by donor financing in the form of grants and loans
- The IMF program is an anchor for donor commitments until March 2027

Selected fiscal indicators, %



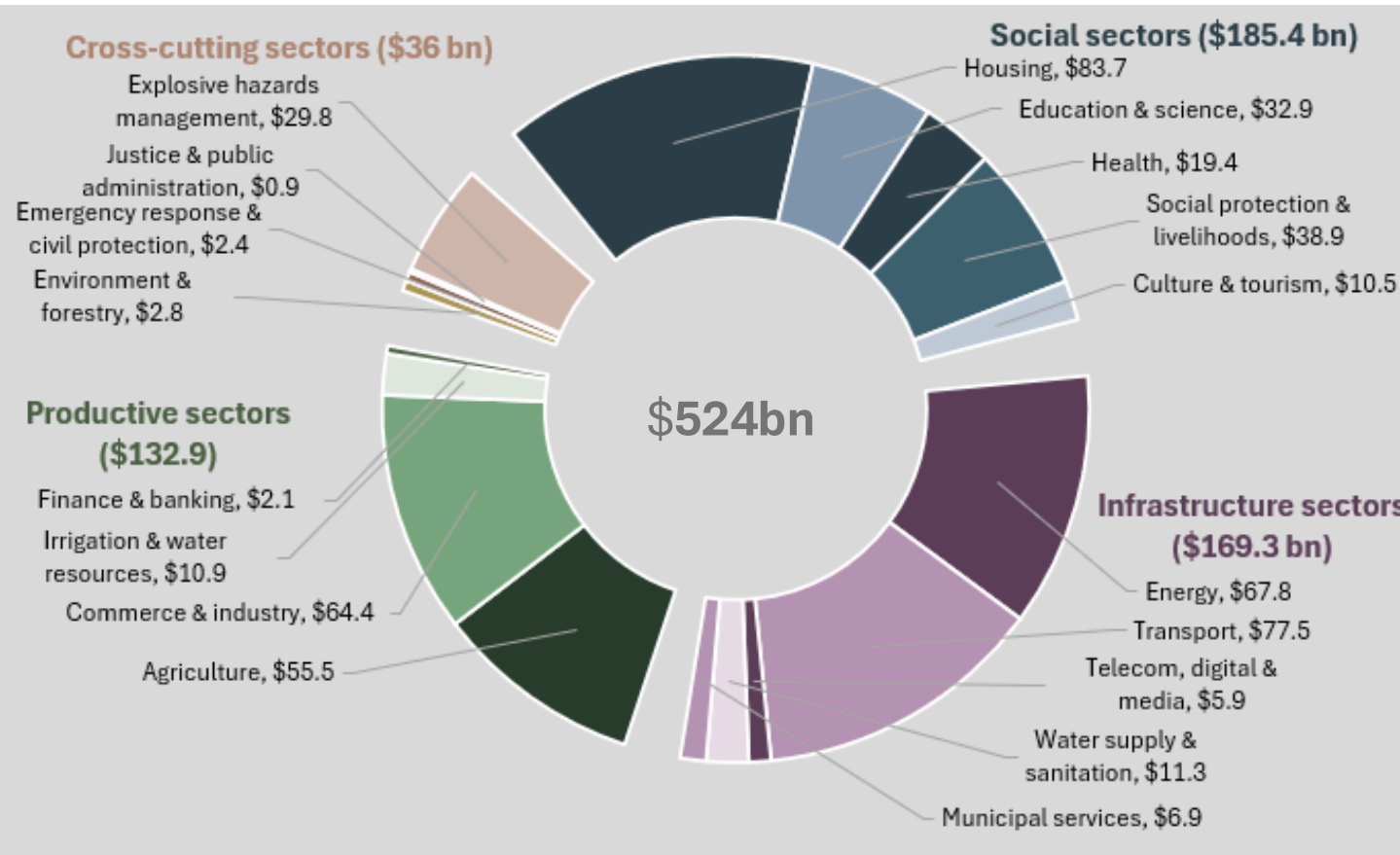
Note: Fiscal numbers refers to general government IMF definition, that includes state budget, local budgets and the Pension fund

Source: Ministry of Finance, IMF, WB estimates

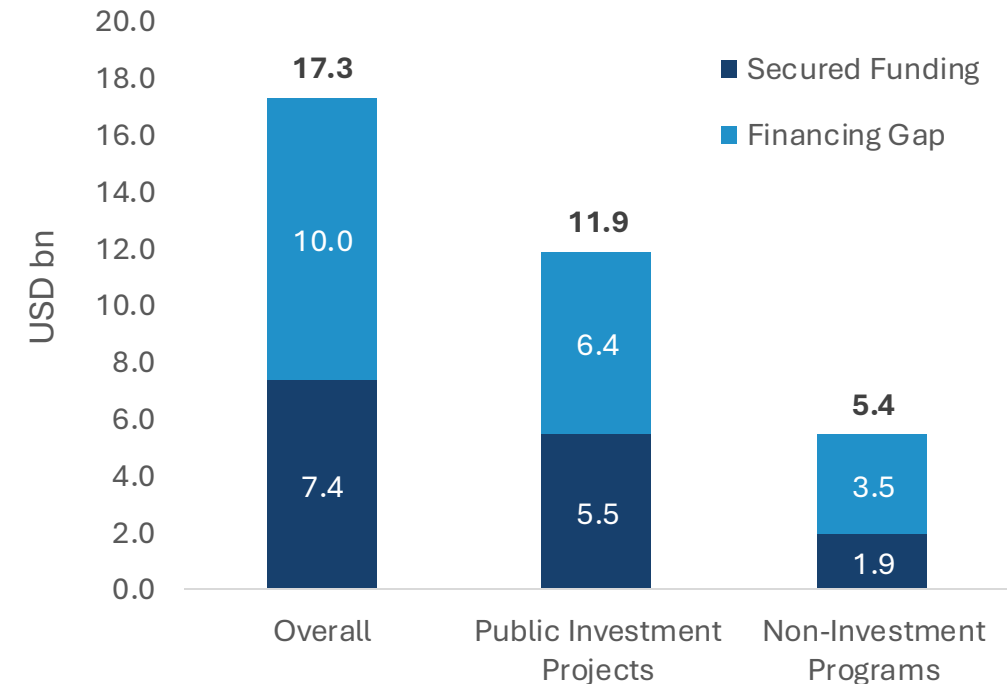
Impact of the war on key sectors: \$176bn in direct damage since February 2022 and \$524bn in recovery and reconstruction needs

Total recovery and reconstruction needs

2025 recovery and reconstruction priorities total to \$17.3bn



- Investment projects approved by the Strategic Investment Council: \$11.9bn
- Non-investment budget programs: \$5.4bn




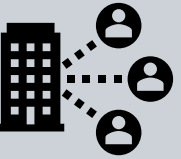


Ukraine: World Bank Group Collaboration and Mobilization

- ❑ The World Bank supports Ukraine, in close collaboration with bilateral and other MDBs, including the IMF and EU, EBRD and EIB.
- ❑ Since February 2022, the World Bank Group has **mobilized about \$77 billion in financial support to Ukraine**, of which nearly **\$52 billion has been disbursed** to date (March 31, 2025).
- ❑ About **97% of this financing was provided by development partners**.

For more information, click on the links provided in the underlined

World Bank Active Financing to Ukraine

(Total funding allocated across key sectors)

	Sector	Total (M)
	SOCIAL PROTECTION & HUMAN CAPITAL <i>(including)</i> <ul style="list-style-type: none"> • INSPIRE: Strengthening social protection • LEARN: Education access & resilience • HOPE: Housing repair for displaced persons 	\$3 378.0
	INFRASTRUCTURE & ENERGY <i>(including)</i> <ul style="list-style-type: none"> • Power Transmission & Grid Resilience • Transport & Urban Infrastructure 	\$287.0
	ECONOMIC RECOVERY & GOVERNANCE <i>(including)</i> <ul style="list-style-type: none"> • Agriculture Recovery (ARISE) • Enterprise Growth & Fiscal Governance 	\$8 246.0
	EMERGENCY & WAR RESPONSE <i>(including)</i> <ul style="list-style-type: none"> • PEACE: Public Expenditures for essential services • RELINC: Logistics & network connectivity 	\$55 313.0
	TOTAL	\$67 224.0

BUSINESS OPPORTUNITIES



Memorandum of Intent (MoI)

The World Bank, EBRD, EIB and CEB are harmonizing procurement practices in Ukraine:
MoI of October 2023 and Implementation Roadmap

Some Key features of Roadmap to implement the MoI

- **Expanding mutual reliance** arrangements and **harmonized procurement oversight** in **jointly co-financed projects**;
- **Expansion of the use of e-Procurement system** “Prozorro” for procurement under MDB Portfolios;
- **Supporting** the Government of Ukraine **to mitigate risks in tendering and contracting** – development of Standard Bidding/Procurement Documents;
- **Supporting** the Government of Ukraine in **de-risking the procurement operating environment** (Public Procurement Law(PPL) to be aligned to EU Procurement Directives);
- **Enhance integrity** of procurement processes - “Red-flag” system within Prozorro e-procurement system for automatic detection of irregularities;
- **Capacity development of PIU staff** to promote professional procurement;
- **Enhance effective participation in Public Procurement** reducing barriers and enhancing knowledge – **Business Outreaches on public tenders to national and international markets.**

For more information , click [HERE](#)

Ukraine Active Projects with Pending Procurements Business Opportunities

Major WB-financed Projects in Ukraine with Procurement Activities

Project ID	Project Name	Procurement activities and plans
P171050	Ukraine Improving Higher Education for Results Project	Procurement of equipment, non-consulting and consulting services to support higher education reform. Procurement plan is available.
P176114	Improving Power System Resilience for European Power Grid Integration	Procurement of large turbine and generator for Hydropower Plant and procurement of battery energy storage systems (BESS) with solar power plants (PV)
P180245	Health Enhancement And Lifesaving (HEAL) Ukraine Project	Procurement activities include equipment, development of designs and rehabilitation works for health care facilities.
P180318	Repairing Essential Logistics Infrastructure & Network Connectivity Project (RELINC)	Procurement of tugs, port vessels and portal cranes for Ukraine Sea Port Agency (USPA); consultancy services for preparation of designs and estimates for road construction for Road Agency
P180332	Restoration Project of Winterization and Energy Resources (REPOWER)	Procurement of wheeled machinery (truck-mounted aerial platforms, crew carrier trucks, etc)
P181200	Housing Repair for People's Empowerment Project (HOPE)	Procurement activities will include the development of designs and capital repair of partially damaged Multi-Family Buildings
P504171	Lifting Education Access and Resilience in times of Need in Ukraine Program (LEARN)	Procurement activities will include the development and supply of learning materials, equipment for the improvement of learning environment, consulting services for the strengthening of institutional capacity, services of third-party monitoring agency and hiring individual consultants to support the secondary education reform
P505616	Resilient, Inclusive and Sustainable Enterprise Program for Results (RISE)	Multiple consulting services (IT, capacity building focusing on SMEs, etc) to support achievement of results identified under PforR component
P506083	Transforming Healthcare through Reform and Investments in Efficiency (THRIVE)	Procurement activities will include vehicles, IT equipment and consulting services to support the National Health Service of Ukraine
P506476	Strengthening Government Capacity for Fiscal Reform Implementation (STRONG)	Multiple consulting services focusing on Public Investment Management system reforms, urban planning, fiscal governance, compliance in revenue administration, stakeholder engagement and policy analysis

Procurement Plans from WB External Website – An Example

<https://projects.worldbank.org/en/projects-operations/project-detail/P180318>

What We Do / Projects & Operations

This page in: English | Español | Français | العربية | Русский | 中文 | ▼

Repairing Essential Logistics Infrastructure & Network Connectivity (RELINC) Project

SUMMARY

PROCUREMENT

DOCUMENTS


NEWS AND MEDIA

PHOTO GALLERY

NOTICES

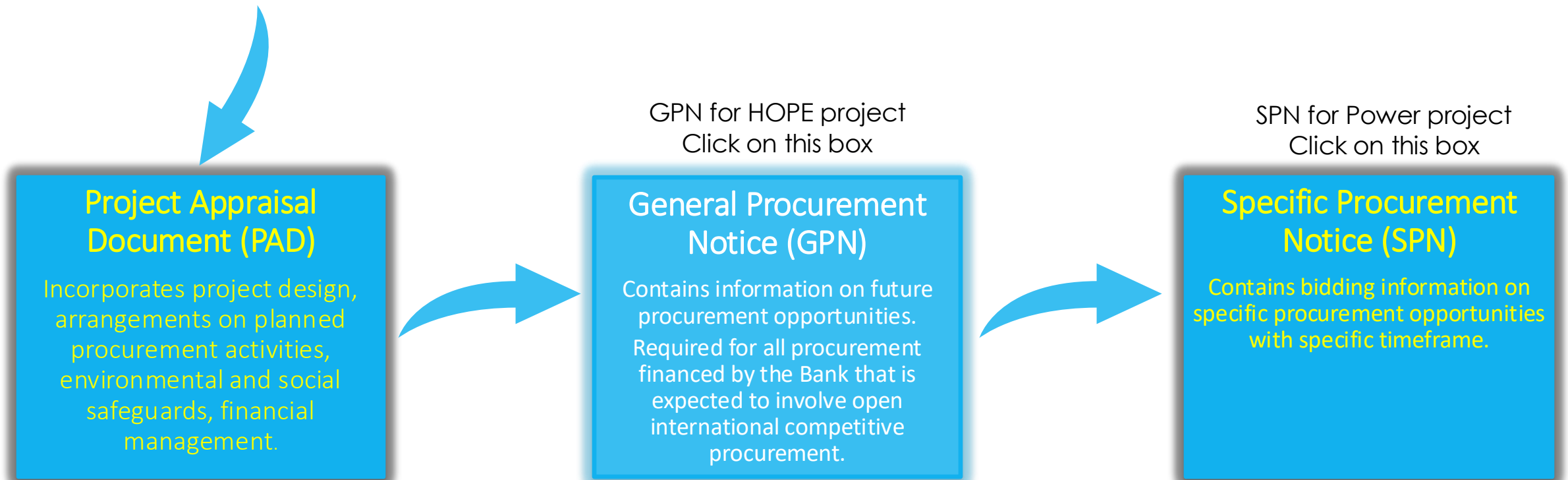
CONTRACTS

PLANS

Download to Excel: 

DESCRIPTION ^	NOTICE TYPE ^	STATUS ^	PUBLISHED DATE ^
Services to develop Sector wide ESMF	Contract Award	Published	December 2, 2024
UNOPS Output Agreement	Contract Award	Published	August 6, 2024

Exploring Opportunities for Contracts in WB Borrowing Countries



Current Opportunities from WB External Website

https://projects.worldbank.org/en/projects-operations/opportunities

Current Opportunities

OPPORTUNITIES

Subscribe to receive email alerts for new procurement notices.

To search all notices, current and archived, go to [Procurement Notices](#).

FILTER

Clear All x

- Procurement Type ▾
- Country ▾
- Region ▾
- Notice Type ▾
- Procurement Method ▾
- Market Approach ▾



Showing 1 - 2 of 2 current opportunities matching the search criteria -

Download to Excel:

Description ▾	Country ▾	Project Title ▾	Notice Type ▾	Procurement Type ▾	Language ▾	Published Date ▾	Submission Deadline ▾
Procurement of other hydropower equipment (turbine and generator for Dniester PSP)	Ukraine	Improving Power System Resilience for European Power Grid Integration - P176114	Invitation for Bids	Goods	English	February 27, 2025	May 30, 2025
Procurement of insulated aerial platform trucks	Ukraine	Restoration Project of Winterization and Energy Resources - P180332	Invitation for Bids	Goods	English	February 26, 2025	April 16, 2025



Feedback Survey



REPOWER: Response to Needs and Results

The Restoration Project of Winterization and Energy Resources (REPOWER): Recovery of the electricity supply and emergency equipment for the heating services.

\$79 mln of initial \$247 mln URTF grant disbursed for procurement of power transmission and heating equipment

Remaining Funding Gap: \$253 million



Results:

The project has critically supported restoration of electricity supply for 3-4 million customers and heating supply for 1-2 million customers through delivering critical equipment:

Power transmission equipment

- 9 transformers delivered while additional 32 transformers to be delivered by end of April 2025
- Special machineries and trucks are under delivery
- 35 level 2 protective shelters under construction

Heating equipment

- Urgent equipment including cogeneration units, boiler houses, frequency converters and pipes are under delivery

Upcoming opportunities:

- Procurement of other power and heating equipment are expected in the coming months based on availability of additional funds.



IPSR: Improving Power System Resilience for European Power Grid Integration

IPSR: enhance the flexibility of the Ukrainian power grid through storage investments and market expansion to support synchronization with the EU grid and decarbonization of power sector.

\$10.8 mln of \$250 mln financing disbursed for procurement of power equipment and consulting services

Additional financing (recently approved: \$70mln)

Results:

The project has supported restoration of damaged/destroyed power equipment (transformers) critically needed by Ukraine' largest hydro power generating company PJSC "Ukrhydroenergo"

Ongoing and future opportunities:

- procurement of turbine and generator for Dniester hydropower plant reference number UHE-CERC-TG is ongoing, bid submission deadline on May 30, 2025
- procurement of Battery Energy Storage Systems (BESS) with Solar Photovoltaic Plants (PV), including installation – planned to be launched by end of 2025





RELINC: Response to Needs and Results

The Repairing Essential Logistics and Network Connectivity (RELINC) Project: Repairs for restoration of critical transport connectivity and provision of rail rolling stock and port handling equipment for enhanced capacity of logistics chains.

Initial URTF grant of \$50 mln fully disbursed

Additional URTF grant of \$230 mln signed in June 2024

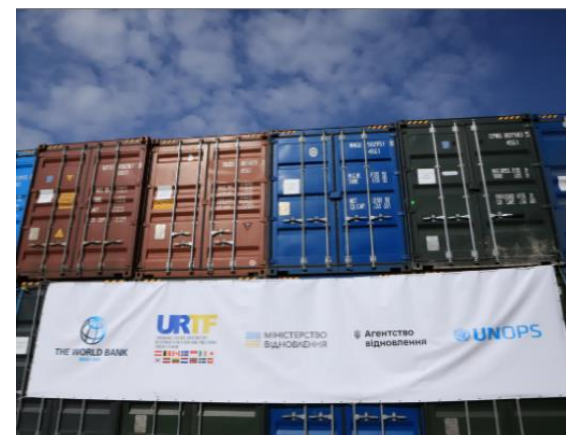
Remaining Funding Gap: \$305 million

Results:

- Modular road bridges: 18 sets (400 meters) fully delivered
- Equipment for rail repairs: fully delivered
- Flatbed wagons: 200 wagons fully delivered
- 25 electric locomotives (\$190 mln) – tender under evaluation

Ongoing and future Opportunities:

- Danube ports equipment (\$35 mln)
 - Handling & lifting equipment (Izmail / Reni ports)- tender for Tug Pusher announced with closing date April 23, 2025. Other tenders about to be issued.
 - IT systems to manage port vessel traffic





HOPE: Response to Needs and Results

The Housing Repair for People's Empowerment (HOPE) Project: Support critical repair needs of the country's partially damaged housing stock. The project aims to benefit more than 100,000 families.

URTF grant of \$210 mln fully disbursed for compensations

URTF grant of \$14.5 million nearly fully allocated to designs and project management and TPMA;

Remaining Funding Gap: \$575.5 million

Results:

- Over 130,000 applications submitted
- Over 85,000 households compensated (>200,000 people) in the amount of \$210mln
- Third Party Monitoring Agency – contracted as of March 2025

Upcoming Opportunities:

- Procurement for design of 185 MFBs repairs about to be launched which will be followed by procurement of works for the same upon availability of fund (estimated cost \$190million)



Before



After



Before



After



LEARN: Lifting Education Access and Resilience in times of Need

LEARN: increase access to in-person learning and improve teaching and learning environment in Ukraine

Total amount: US\$ 415M

Remaining Funding Gap: US\$ 135M

One of the components: **Education Infrastructure planning**

Preschool-school-higher education

Components:

- Transformation of the Physical Learning Environment
- Education infrastructure Investment Plan
- Strengthening capacities for Education Infrastructure Management



Project-Based Learning



Interdisciplinary Study



Naturalist Learning



Art-Based Learning



Distance Learning



Social-Emotional Learning



Design-Based Learning



Storytelling



Team Learning and Teaching



Play and Movement Learning

Business Opportunities:

- The program includes procurement of School buses, Protective Shelters, Textbooks etc. as well as procurement of Equipment/IT/Furniture (US\$15 million), Electronic System of School Management (US\$1.5 million), Knowledge Assessment (software): US\$1.5 million, Training and Learning materials (US\$1.5 million) etc.
- Starting in 2026, it is expected to attract heavy investments in education infrastructure,



HEAL UKRAINE: Rebuilding Health Sector

Health Enhancement and Lifesaving Ukraine (HEAL) Project : restoration and improvement of essential health care and strategic reforms of the health sector

Funding: US\$ 500m, including

- **EUR 100m** IBRD loan (backed by a Guarantee from the Government of Spain)
- **US\$ 20m** grant from GFF
- **US\$ 104m** grant from URTF (incl. forthcoming US\$ 16m)
- **EUR 100m** CEB parallel co-financing
- **US\$ 100m*** KEXIM parallel co-financing



Results achieved to date: Primary health care services provided through vaccination (5.2M doses), examinations (5.9M people), mental health and rehabilitation services (~ 0.9 M people), training of health care professionals (~ 7,000 staff); **Mental Health and Rehabilitation Services:** 60 mental health safe spaces are being created, over 3,000 units of rehabilitation equipment have been delivered to 194 health facilities nationwide; **Primary Health Care:** 250 vehicles have been supplied to PHC facilities nationwide, 130 PHC across 19 oblasts are being equipped with photovoltaic power stations; **Hospital Care:** construction and renovation works are progressing at 7 health care facilities, design documentation under development for 2 more; **Capacity-building, Digitalization, and Innovation:** IT equipment and E-Systems delivered.

Upcoming Opportunities:

- Civil works (reconstruction and rehabilitation of selected health facilities): US\$77 million.
- Solar Panels for selected 200 PHC (Primary Health Centers): US\$6 million.
- Medical Equipment (CT, angiography, rehabilitation, etc.): US\$20 million.

*this parallel co-financing is not counting towards the US\$ 500m framework envelope



INTEGRITY IN WORLD BANK-FUNDED OPERATIONS



Anti Corruption Guidelines



Fraud and Corruption

The Bank requires application of, and compliance with, the Bank's Anti-Corruption Guidelines, including without limitation the Bank's right to sanction and the Bank's inspection and audit rights. [For details see Annex IV, Fraud and Corruption, of the Procurement Regulations](#)

The Bank requires that Borrowers (including beneficiaries of Bank financing); bidders (applicants/proposers), consultants, contractors and suppliers; any sub-contractors, subconsultants, service providers or suppliers; any agents (whether declared or not); and any of their personnel, observe the highest standard of ethics during the procurement process, selection and contract execution of Bank-financed contracts, and refrain from Fraud and Corruption.

How to Report Fraud and Corruption

<https://www.worldbank.org/en/about/unit/integrity-vice-presidency>



English | العربية | 汉语 | Français | Русский | Español | Português

Integrity Vice Presidency

[ABOUT](#) [INVESTIGATIONS](#) [SANCTIONS & COMPLIANCE](#) [PREVENTION](#) [ANNUAL REPORTS](#)

The Integrity Vice Presidency (INT) is an independent unit within the World Bank Group that investigates and pursues sanctions related to allegations of fraud and corruption in World Bank Group-financed projects. INT supports the main business units of the World Bank Group and external stakeholders, mitigating fraud and corruption risks through sharing investigative findings, advice, prevention and outreach efforts.

[Report Suspected Fraud or Corruption](#)

Staff Rule 8.01

“A staff member has a duty to report suspected fraud or corruption in Bank-Group financed projects or in the administration of Bank Group business to his or her direct manager, or to the Department of Institutional Integrity (‘INT’). A manager who suspects or receives a report of suspected fraud or corruption has an obligation to report it to INT.”

- ☐ Suspicions not evidence
- ☐ Early reporting
- ☐ Online complaint form speeds up process



Integrity Complaint Form

Items marked with a diamond ♦ are required fields.

Complaint Details

♦ What are you reporting? Select all that apply, at least one is required.

- ☐ Fraud ☐ Collusion ☐ Obstruction
☐ Corruption ☐ Coercion ☐ Other

Where is the World Bank project located (country), if applicable?

What is the name of the World Bank project, if known?

Does this complaint involve World Bank staff?

☐ Yes ☐ No

♦ Please describe what happened. Please write as much as you want in the box below.
[Click for Guide Questions.](#)

If you have any supporting documents, you submit button below.

Contact Information

The World Bank will still review your complain with at least an email address so that we may clarification.

Pop up questions to guide reporting

Guide Questions:

1. What happened?
2. Who is involved in your complaint? How are they involved?
3. Where did it happen? Please provide country, region, province, municipality, or exact address, if known.
4. When did it happen? Please provide dates, times and how many times, if known.
5. How do you know about this?
6. Does the involved person/company know about your report?
7. Does anyone else know about your report?
8. Is there anyone who we could contact about your report?

Debriefing and Complaints Handling

Debriefing:

- ❑ Unsuccessful bidders may request debriefing from executing agency. If they are not satisfied with the explanation given, they may contact World Bank (WB) directly.

Complaints:

- ❑ Bidders may file complaint directly with WB and may copy WB on correspondence with executing agencies.
- ❑ More streamlined complaints submission by bidders/consultants through provision of:
 - ❖ A standstill period to submit a complaint before the borrower proceeds to signing the contract;
 - ❖ A standstill period following the notification of the results of technical evaluation for consultants to complain before opening of the financial proposals.

**World Bank Department of Institutional Integrity – One of the responsibilities:
Investigations on allegation of fraud and corruption >>>**

<https://www.worldbank.org/en/about/unit/integrity-vice-presidency>

Procurement-related Complaints



Procurement-related Complaints

How to complain

January 2017



In what circumstances?

There are three circumstances in which a procurement-related complaint may be made. These are:



For specific details, including the mandatory requirements for procurement-related complaints, **refer to the World Bank Procurement Regulations for IPF Borrowers (Procurement Regulations), paragraphs 3.26 to 3.31 and Annex III.**



Useful Additional Information

Finances ONE

<https://financesone.worldbank.org>



A product of WBG Finance & Accounting

Explore World Bank Group's (WBG) public financial data with Finances One! Gain access to comprehensive information on financial results, procurement, lending, and more - all in one platform. With simplified presentation and easy-to-consume formats, empower your analysis and seamlessly derive insights.

Click [here](#) to access learning resources and know more about Finances one.

Spotlight Publications



Sovereign Default and Recovery Rate Statistics



IBRD Callable Capital Report



[VIEW MORE](#)

Announcements



Welcome to Finances One! Get started with this Brief [Informational Video](#)

Explore the new design, enhanced user experience, interactive visualizations, improved data discovery, and live data connections.



Featured Content

IBRD / IDA Lending

LENDING AMOUNTS BY FY
(Data as of Nov 30, 2024)



- Data presented does not include Trust Funds, Financial Intermediary Funds (FIFs) Commitments, loans to IFC.
- Data presented does not include guarantees issued on behalf of MIGA administered Trust Funds.

IFC Investments

BOARD APPROVED INVESTMENTS BY PRODUCT
LINE Does not reflect actual IFC commitments or disbursements
(Data as of Jan 08, 2025)



- For IFC Investment projects, all investment figures are indicative and represent only the total amounts as approved by the Board.
- IFC projects for which no disbursements have occurred are not included.

MIGA Guarantees

NEW BUSINESS VOLUMES AND PROJECTS
SUPPORTED BY FISCAL YEAR
(Data as of Nov 30, 2024)

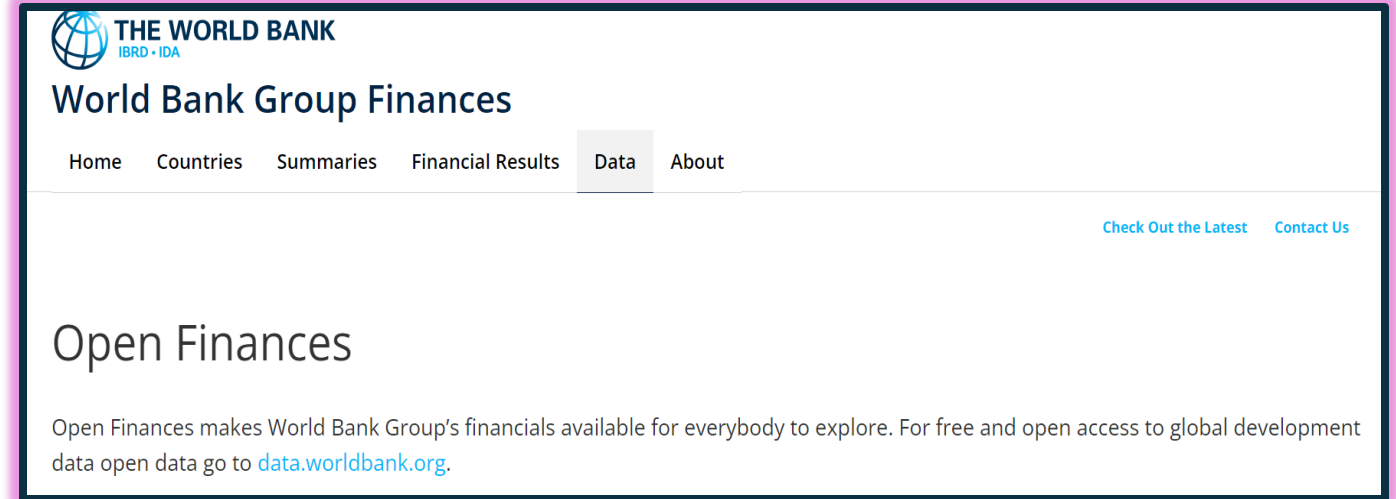
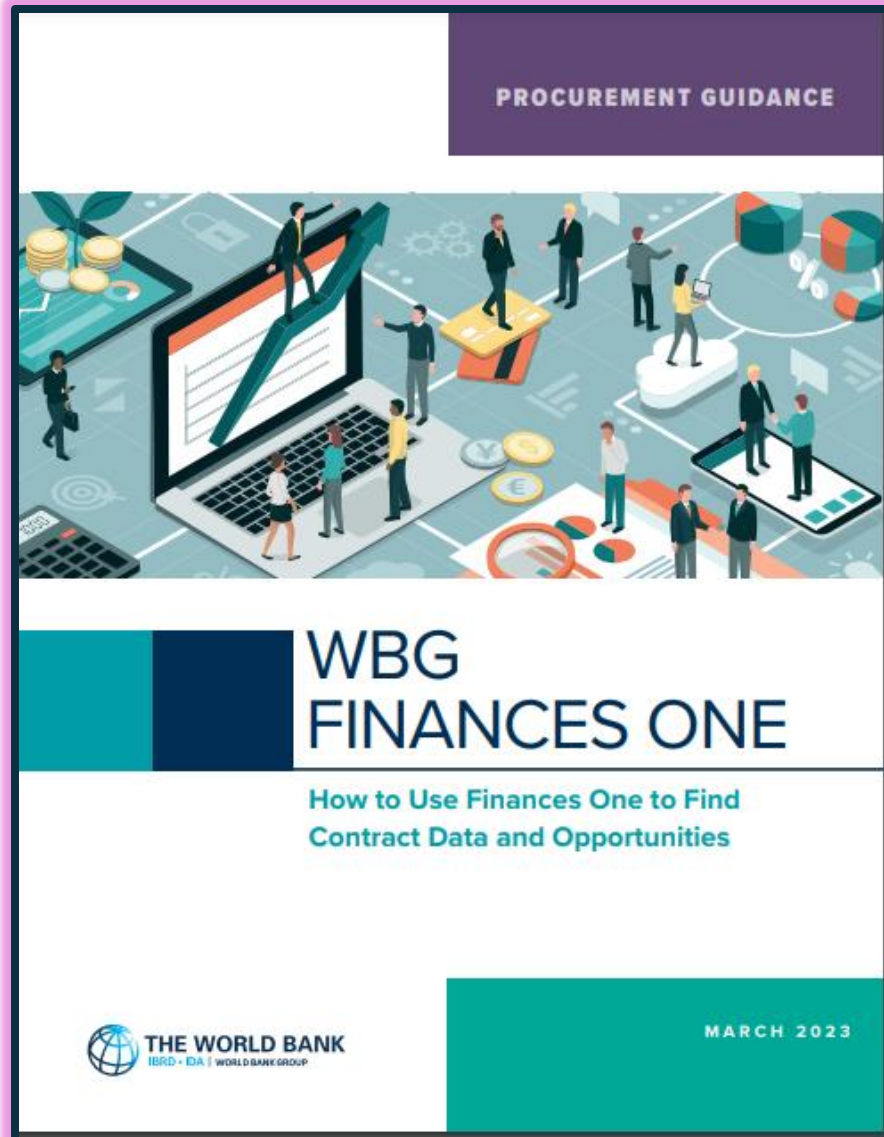


- Based on unaudited data.
- The fiscal year begins on July 1st of the previous year and runs through June 30th of the designated year.

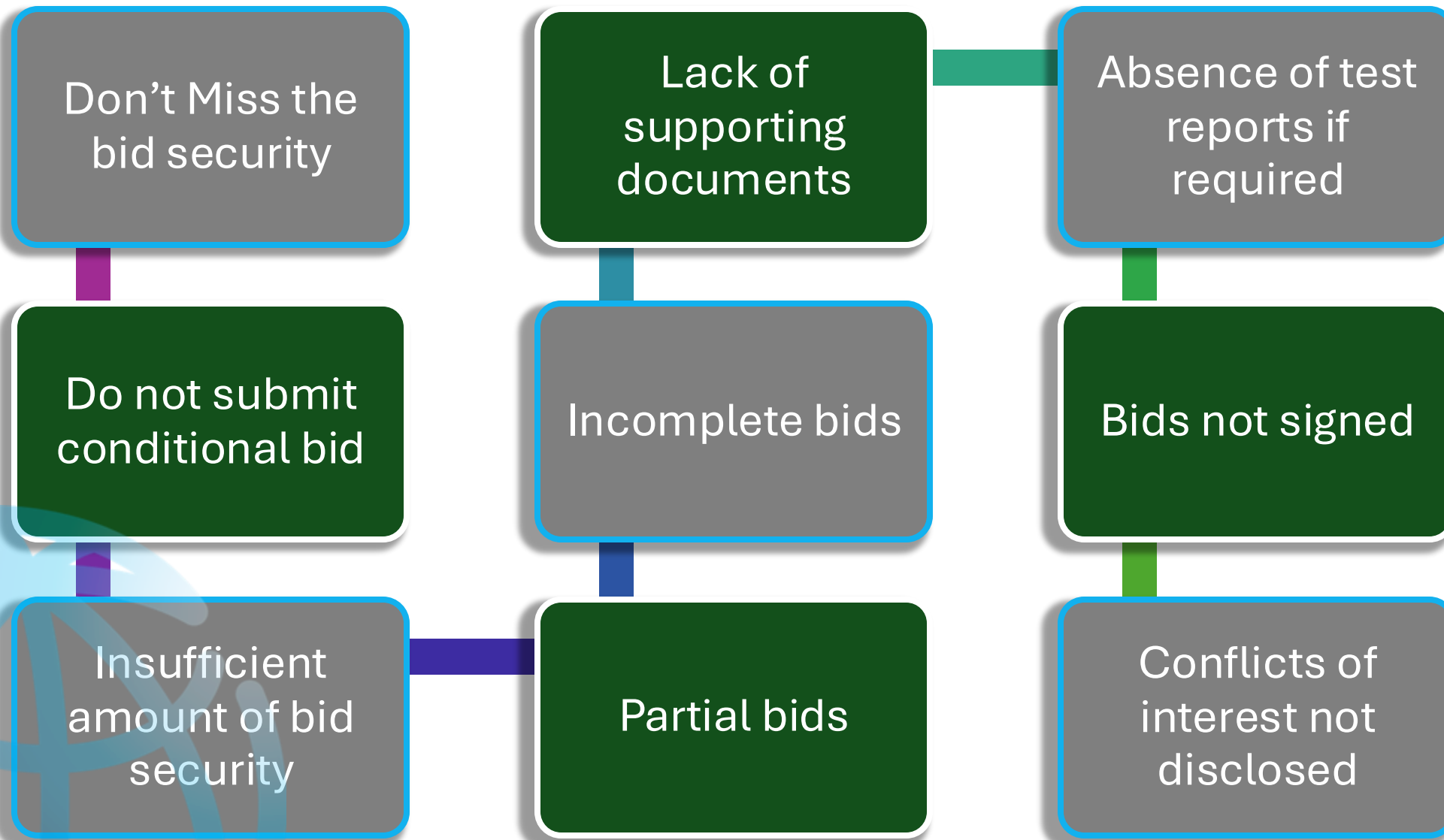
Procurement Guidance

[Link](#)

How to Use Finances ONE to Find Contract Data and Opportunities



Advice on Bid Preparation ---What not to do ---



Use of Rated Criteria for Most International Procurements (Default Approach)

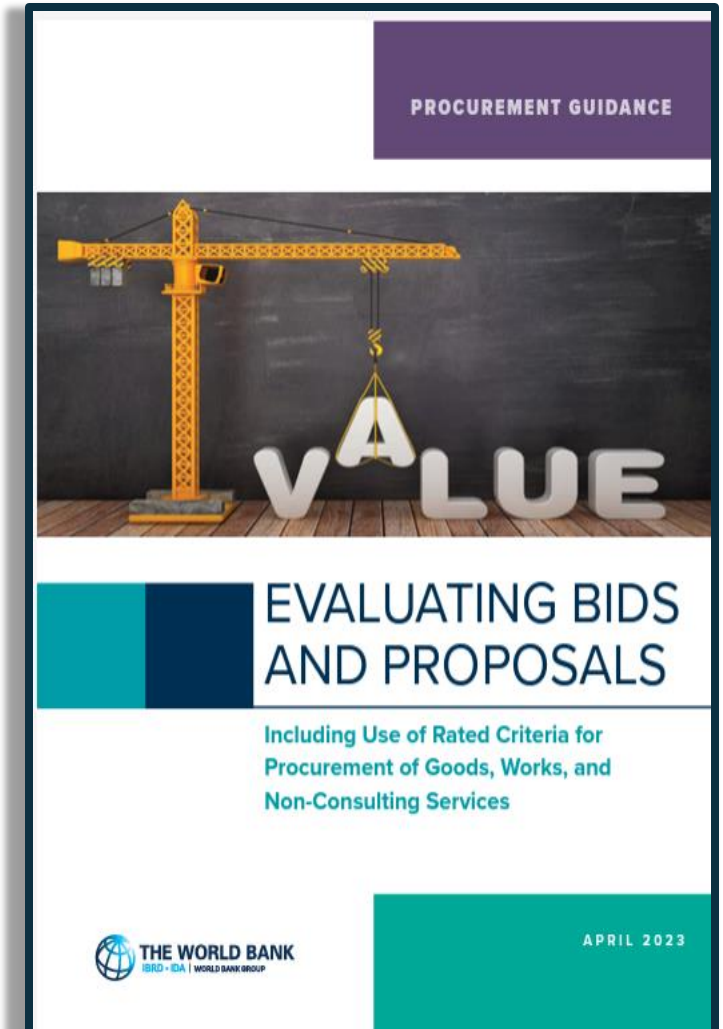
New International Procurements advertised on or after March 1, 2025, using a Bank Standard Procurement Document

- ❑ Mandated specific quality weightings for most international procurement and enhanced Bank's oversight. The weight of quality factors for High and Substantial risk contracts for goods, works and non-consulting increased to minimum 50%.
- ❑ Mandated Early Market Engagement for international procurement greater than US\$10M and enhanced procurement complaints handling
- ❑ Provided direct payment by the Bank option for all international procurements greater than US\$10M and for smaller contracts in FCV like Ukraine.



Application of Rated Criteria will not be mandatory for:

Pharmaceuticals
Vaccines
Off the shelf goods and educational materials
Commodities
Other exception cleared by the CPO on a fit-for-purpose basis



**Thank you for
your attention**

